Value Creation Process

External	Climate change	Plastic ocean pollution	Food loss
environment	Respect for human rights	Gender equality	Risk governance

The SAKATA INX Group has built up a number of assets since its establishment, with "Develop a communication culture that makes people's lives more enjoyable" as its main purpose (the core of existence). It has leveraged these assets to create social and economic value by offering a wide range of products and services centered on printing inks. It will continue to contribute to the achievement of the Sustainable Development Goals (SDGs) while creating sustainable developments and becoming an indispensable global company to society. The aim is to increase the Group's corporate value.

Input **Business Activities** Financial Capital Group Partnership ■ Total assets — 194.0 billion ven ■ Net assets — 105.6 billion yen Core Businesses Production Capital 9 Expand printing inks/digital & Capital specialty product businesses Number of production sites Digital Transformation Overseas N Cost Management Purpose ■ Capital expenditures — 6.5 billion yen Develop a communication Intellectual Capital culture that makes Number of R&D sites people's lives more Japan enjoyable Overseas 4.5 billion ven R&D expenditure New Businesses †† Human Capital Meet new market challenges Number of employees 894 Non-consolidated 5.035 Open Innovation Percentage of overseas employees — 80% ■ Training hours per employee ----- 11.1 hours Strengthen ESG/sustainability efforts Social Capital emphasizing the global environment Distribution network based on local and local community production for local consumption Consolidated subsidiaries and equity Medium-term Management Plan 2026 (CCC-II) method affiliates (30 companies: 4 in Japan, 26 overseas) Governance and Risk Management Natural Capital* Corporate Philosophy "Mind within the Mind" ■ Energy consumption 4,815kl ■ Water consumption -- 123,000 m³ Maintain a sustainable global environment Key * Total of 4 plants in Japan Supply safe and secure products Enhance R&D and technology capabilities Enhance corporate governance and compliance Respect for human rights and promotion of DEIB*



Creating social value through our products

Output

▶ CO₂ emission reduction

- ·Botanical ink series
- (Inks that partially use materials derived from plants)
- EB curable inks

(Energy-saving non-thermal drying inks)

- ► Reduction of food loss and waste
- ·Gas barriers
- (which extends shelf life by preventing oxidation)
- Washable inks

(which supports more efficient recycling)

► Creation of new businesses -

- Business development domains
 (Develop new technologies, create business models, and provide sustainable solutions)
- · Electronics & Energy

(Integration of new technologies aimed at reducing environmental impact of society) Etc.



Creating a decarbonized, recyclingoriented, nature-symbiotic society

▶ Business activities for global environmental protection

- Promotion of TPM activities
- (Production activities aimed at energy conservation and production efficiency)
- · Utilization of renewable energy
- •Business activities in compliance with environmental regulations in each country Etc.



* Diversity, Equity, Inclusion and Belonging

Building trust with stakeholders

► Realization of DEIB

- · Respect for human rights, individuality, and diversity
- · Enrichment of work and life

► Communication enhancement

- •Communication with investors and information
- · Better communication between employees
- ·Supply chain management

Etc.

Etc.

SAKATA INX VISION 2030

Outcome

Create and Innovate, Care for the Earth, Color for Life

Values to be created (the society that our key issues target)



Protect the global environment, and deliver safety and health



Achieve comfort, convenience, and a circular economy



Create new, abundant lifestyles



Good relationships with stakeholders



Respect for human rights, individuality, and diversity, as well as a comfortable working environment

Sustainable Growth